SCHOOL OF
PUBLIC AND
ENVIRONMENTAL AFFAIRS
Indiana University

MASTER OF PUBLIC AFFAIRS
Michael McGuire, Ph.D.
Executive Associate Dean, SPEA Bloomington
Professor of Public and Environmental Affairs

SPEA is a place for problem solvers. When we see a need, we’re not shy about getting to work. We know that global political and environmental challenges increasingly require cooperation across national boundaries, so we’re developing new international partnerships to prepare our students to be key players. We know that health policy and environmental policy will continue to be at the forefront of national policy debates, so we’ve launched new academic concentrations to tackle these issues. At SPEA, we knew we needed more space to better serve our growing student body — so we recently opened the Paul H. O’Neill Graduate Center, a brand new facility for our graduate students to learn, study, and build community.

Recent rankings have us as the #1 MPA program in the nation. We’re proud, of course, but we hope that rankings are not your only deciding factor in choosing SPEA. Instead, we hope you’re excited by the work that we’re doing and that you’re ready to join us — and our alumni working in the public, private, and nonprofit sectors around the world — in our commitment to advancing knowledge and preparing leaders for the greater good. There’s plenty of work left to do.

John D. Graham, Ph.D.
Dean, School of Public and Environmental Affairs
Professor of Public and Environmental Affairs

The value of your graduate degree is measured not just by what you learn on campus and in the community, but also by the success and personal satisfaction you enjoy with the career — and the life — you pursue.

You will find our faculty are eager to get to know you and guide your academic progress. Our classes at the graduate level are small and led by our most innovative and energetic professors. Through our partnerships with overseas universities and relationships with employers in all sectors, you can be on the front lines of efforts to solve the world’s most pressing issues. Through our Capstone classes that culminate your SPEA journey, you’ll be part of a multi-disciplinary team serving a real-world client.

The value of your degree also grows as the reputation of your alma mater grows. To that end, you should know that the research footprint of our faculty is expanding. They’re producing more books and articles that resonate with top scientists, lawmakers, and policymakers. They’re also appearing more often than ever before in the nation’s most influential media outlets. Our more than 32,000 alumni include prominent officials in Washington and other world capitals, as well as leaders of influential organizations such as Timmy Global Health.

Pursuing an MPA requires a significant investment, which is why I am committed to ensuring that a SPEA degree represents value and opens doors to what you seek academically and professionally. My door is open to you if you’d like to chat about your plans.

SPEA.INDIANA.EDU | SCHOOL OF PUBLIC AND ENVIRONMENTAL AFFAIRS 1
Prepare to Lead for the Greater Good

We’re pleased that you’re considering a master’s degree program at Indiana University’s School of Public and Environmental Affairs, and we’re confident that SPEA can give you the knowledge and skills you need to lead for the greater good.

Established at IU Bloomington in 1972, SPEA is now one of the largest and most well-regarded schools of its type in the world. Building on four decades of growth and scholarship, SPEA is the best of its class, with a faculty and student body who have a global perspective and who appreciate the value of unconventional careers that span the public, nonprofit, and private sectors.

The hallmark of SPEA’s MPA program is its interdisciplinary nature. Housed in a school that combines several areas of study and taps into the strengths of expert faculty in various areas, the MPA program offers a uniquely rich learning experience. Problems are approached in a multidisciplinary way, examined in all of their complexity from several perspectives — as they must be in today’s interconnected world.

It’s all here: the #1 MPA program in the nation at an affordable cost, new state-of-the-art facilities, professors who inspire as well as instruct, a holistic, interdisciplinary approach, big-picture ideas paired with hands-on experience, unequaled support services and career assistance, and a worldwide alumni network of professional peers. Our graduates are prepared with the skills they need to secure rewarding and meaningful careers that can truly make a difference in the world.

From the Director

As someone who has traversed the government, business, and nonprofit sectors in the course of my career, I’ve had one objective. I have always wanted — fiercely — to know my efforts have made the world a better place. Now I am in the ideal position to help you accomplish the same goal. At SPEA, this aspiration is reflected in our motto, “Lead for the Greater Good.” It’s implemented through our rigorous master’s curriculum that will give you the policy and management skills to pursue an equally meaningful career, wherever life takes you. Now for the best news: there are more than 100 additional SPEA faculty members who share my passion for teaching and public service. Come join us. We’ll help you learn to lead with your heart and your head.

Beth Gazley, Ph.D.
Professor
Director, Master of Public Affairs
The School of Public and Environmental Affairs attracts some of the world’s best and brightest graduate students of public service and public policy. The diversity of our student body, faculty, and alumni serves to enrich the educational experiences and professional development opportunities for all SPEA graduate students.

**SPEA Fast Facts**

- **Average age of master’s candidates is 26 years.**
- **On average, 68% of incoming SPEA graduate students are non-residents of Indiana.**
- **Top Employers:**
  - Grant Thornton LLP
  - Booz Allen Hamilton
  - U.S. Government Accountability Office
  - Indiana Department of Natural Resources
  - U.S. Fish and Wildlife Service
  - U.S. Agency for International Development
  - Children’s Defense Fund
- **Average GPA of incoming MPA students is 3.50.**
- **21% Average percentage of international students from countries such as Vietnam, China, India, and more!**
- **120 Average MPA cohort size.**
- **32,000+ Alumni Network.**
- **U.S. News & World Report ranks SPEA #1 out of 272 public affairs graduate programs.**
- **Placement Sector Breakdown:**
  - Public: 30%
  - Private: 30%
  - Nonprofit: 40%
- **90.4% Percentage of graduates settled in jobs or continuing education within 6 months.**
Master of Public Affairs (MPA)

Our MPA program is a professional two-year, 48 credit-hour degree program that will prepare you for the challenges you’ll face every day in public service, the nonprofit sector, or the corporate world. Our unique curriculum design allows you to collaborate across disciplines and tackle today’s complex issues from multiple perspectives.

1. Core Competencies
   Master the fundamentals.

Management. Statistics. Economics. Law. Public finance. Knowledge of these areas, a command of the analytical skills they require, and an understanding of related policy issues and government processes are essential to any career in public affairs. The MPA’s core competencies are:

- Law and Public Affairs
- Public Finance and Budgeting
- Public Management
- Public Management Economics
- Statistical Analysis for Effective Decision Making

2. Concentrations
   Pursue your passion.

By choosing one or more of our 12 MPA concentrations, you’ll turn your area of interest into an area of expertise. A faculty advisor will work with you to develop your concentration’s course of study or tailor a one-of-a-kind, specialized concentration that fits your unique interests.

- Economic Development
- Energy
- Environmental Policy and Natural Resource Management
- Health Policy
- Information Systems
- International Development
- Local Government Management
- Nonprofit Management
- Policy Analysis
- Public Financial Administration
- Public Management
- Sustainability and Sustainable Development

Clay T. Johnson, MPA 2010

Concentrations: Public Management and Local Government Management

Undergraduate institution: University of Kentucky

Current position: City Administrator, City of Lincoln, Illinois

“The curriculum and programs at SPEA are all focused on real world application in preparation for your life as a professional. I was able to take the knowledge gained through SPEA and transform my passion of improving my community and make it into a rewarding career.”
You will obtain professionally relevant experience through one of these options:

- An approved internship, typically during the summer
- A SPEA Overseas Education Program combined with an internship — study and work overseas while earning academic credit
- Credit for prior professional experience or volunteer service, such as the Peace Corps, AmeriCorps, or Teach For America
- Research Project (option is available on a limited basis)

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MPA Program Design
(48 Credit Hours):

<table>
<thead>
<tr>
<th>Fall Semester</th>
<th>Spring Semester</th>
<th>Summer</th>
<th>Fall Semester</th>
<th>Spring Semester</th>
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<td>Law and Public Affairs or Public Finance and Budgeting</td>
<td>Experiential Component</td>
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<td>Capstone Concentration Elective #4</td>
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<td>Public Management Economics</td>
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<td>Concentration Requirement #4</td>
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<td></td>
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<td>Concentration Elective #3</td>
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Before you integrate your MPA knowledge, skills, and experiences at a new job, you’ll apply what you’ve learned in a Capstone — the culmination of your MPA. Capstone students work in groups on a semester-long, detailed analysis of a policy or management issue for a real-world client. Some recent Capstones have included:

- Analyzing the economic development impact of Indiana’s Army and National Guard bases using regional economic impact modeling and survey research and addressing issues of environmental stewardship and volunteerism
- Managing the growth of charter schools in Chicago, mapping target communities, planning for new facilities, and developing effective services for college access and success
- Creating a Holistic Sustainability Index for Indiana and the Hoosier Environmental Council
- Helping a rapidly growing international health charity plot a financially sustainable path
- Revamping education policy in northwest Indiana
- Assessing climate change impacts on natural resources
Concentrations
Where passion becomes expertise.

Economic Development
Help make prosperity permanent.

How can we develop and manage resources to improve a place’s quality of life? And how can we do it in a responsible, sustainable, cost-effective way? These questions are at the heart of the Economic Development concentration, which focuses on the strategic management of places: neighborhoods, villages, cities, rural regions, states, countries, or even groups of countries. In this concentration, you’ll learn the theory, tools, and practical skills for creating positive, lasting change while studying economic development policy as it’s applied in a broad range of contexts and settings. This concentration will give you the knowledge and skills you need to help forge and implement strategies that can bring about genuine, significant improvement in people’s lives and their futures.

Energy
Work to make a brighter tomorrow.

Today and in the coming decades, energy issues and challenges dominate the global landscape. Our Energy concentration will put you in position to help meet those challenges. Taking an interdisciplinary approach that includes science, technology, and public policy, the Energy concentration focuses on policies and technologies, exploring the socioeconomic and environmental consequences of both. You will learn the life cycle of energy resources and study the economics of energy production and consumption. You’ll also explore the feasibility of various tools and techniques for mitigating carbon emissions, diversifying the energy sector, and developing innovative energy technologies.

Environmental Policy and Natural Resource Management
Be a skilled steward of the earth.

The world is on the verge of huge changes in environmental policy, and expertise in these areas will only grow more important in coming years. Though the earth is vast and may seem limitless, we’re reminded nearly every day that it is fragile and finite. Recognizing the planet’s bounty while also respecting its limits, our concentration in Environmental Policy and Natural Resource Management will prepare you to better understand and manage environmental problems. It integrates public policy and environmental science perspectives covering a range of topics including the economic and statistical analysis of natural resource utilization and allocation.

Health Policy
Understand the trends that impact health.

Perhaps no area of modern life is more central to an individual’s happiness — or looms larger in the public sphere — than issues related to human health. With opportunities to explore rich topics such as health industry regulation, healthcare finance, and public health politics, our concentration in Health Policy gives students a voice in the debate that defines our time. This concentration explores the many ways in which government actions affect health and healthcare. Students will gain vital knowledge of health insurance regulation, the Affordable Care Act, the connection between the labor market and health insurance, and the determinants of health. The Health Policy concentration is designed to give students a strong grounding that prepares them for employment in the rapidly changing sectors of health policy, healthcare and life sciences management, and international health.

Information Systems
Use data to make a difference.

This concentration focuses on the innovative use of information technology to address complex societal and environmental challenges. Students in this concentration learn how to apply the latest technological tools to confront these challenges and to make the most of the new opportunities our digital world presents. Coursework in Information Systems provides hands-on experience with database design and advanced training in geographic information systems (GIS). Students gain the technical skills necessary to inform and direct discussion on a range of policy issues and tasks, including environmental planning, natural resource management, and facility siting. This concentration prepares students for a variety of high-demand positions in the public and private sectors, including chief information officers, systems analysts, systems designers, database administrators, and webmasters.

International Development
Think and act globally.

The world will change in unimaginable ways during the course of your career. To become a leader in this fast-changing environment, you must understand policy and the effects of policy decisions both domestically and globally. The International Development concentration is designed to provide students with a policy-focused understanding of the challenges and opportunities facing developing countries. It will introduce students to topics such as economic programming and planning, political economy, conflict and post-conflict recovery, sustainable development, and the role of NGOs. By exploring these and other topics, you will gain the knowledge and the analytical skills needed to effectively design, implement, and evaluate international development programs.
Local Government Management
Leadership at the local level.

Some of the world’s urban areas pose significant threats to quality of life and offer tremendous opportunities for meaningful change. The Local Government Management concentration prepares tomorrow’s leaders to address the challenges in population centers with creativity, integrity, and professionalism. It’s a practical and effective path to positions that can make meaningful, substantive improvements where people truly live — at the local level. Our curriculum emphasizes a broad set of skills, including management and delivery of urban services, policy issues and analysis, management skills, effective communication, and values and ethics. Specific topics for study include human resources management, planning, labor relations, government finance, and operations management.

Nonprofit Management
Serve the public good.

The scope of the nonprofit sector is broader and more diverse than ever, encompassing organizations ranging from small arts enterprises to nationally recognized think tanks and multibillion-dollar global foundations. The Nonprofit Management concentration addresses the features and practices of all types of nonprofit organizations — from traditional aspects such as fundraising and community service to the latest trends such as socially responsible investing. It also emphasizes management techniques and trends that can be the key to success for many nonprofit leaders. As a result, you’ll be prepared for leadership positions in the nonprofit sector, in government agencies that deal extensively with nonprofits, or philanthropy.

Ranked #1 in the nation – U.S. News and World Report, 2016 rankings
Public Financial Administration
Make the bottom line a top priority.

Ranked #1 in the nation – U.S. News and World Report, 2016 rankings

From City Hall to overseas capitals, public finance and budgeting provides the support that transforms ideas into realities. Given the ongoing economic challenges facing organizations and agencies at nearly every level, the need has never been greater for people with the skills to solve public financial problems. In our Public Financial Administration concentration, you learn the theory and practice of raising public revenue, allocating resources through the budgeting process, and managing public assets and other fiscal resources. The applied and experiential nature of the advanced courses in this concentration will prepare you well for positions in government finance and budgeting, management, and applied program and policy analysis.

Public Management
Learn and then lead.

Ranked #3 in the nation – U.S. News and World Report, 2016 rankings

A successful organization requires strong leadership, particularly at the managerial and executive levels. The Public Management concentration gives students the knowledge, skills, and experiences appropriate for management positions in a variety of settings. You will learn the political, legal, and social contexts in which public policies are adopted and implemented; the role of the public bureaucracy in a democracy; and the goals, structures, and processes within public organizations. You’ll develop vital skills such as strategic thinking, planning, management, personnel relations, technology, and the design, operation, and evaluation of successful work systems.

Policy Analysis
Inform the decisions that change lives.

Ranked #7 in the nation – U.S. News and World Report, 2016 rankings

The goal of policy analysis is to improve decision-making. Policy analysts address complex problems by breaking them into components and applying a range of analytic techniques to yield reliable and useful information. In the Policy Analysis concentration, you’ll learn which research methods are appropriate for various situations, how to design applied studies, and how to develop action-oriented plans. Students will develop both qualitative and quantitative skills and gain the contextual knowledge needed for effective analysis. In short, this concentration will prepare you to properly conduct, communicate, and consume accurate and actionable research — research that, when properly understood and applied, is vital in effectively addressing public problems.

Sustainability and Sustainable Development
Power the present, protect the future.

Sustainable strategies are those that strive to ensure that natural and social environments endure and future generations don’t suffer because of present actions. Our Sustainability and Sustainable Development concentration focuses on the balancing of human needs with the protection of the natural and social environments. Combining environmental, economic, social, and political elements, this concentration will prepare you to help organizations and people strike the delicate balance between meeting immediate needs and planning for the future. Students who complete this concentration will be well prepared to work in a variety of settings, including government agencies, private businesses, nonprofit entities, and special-interest groups.
Influential Faculty

Advisors and mentors.

SPEA boasts a robust mix of scholars and practitioners who are actively engaged in all three aspects of the School’s mission: research, teaching, and service. This talented group of more than 190 full-time, part-time, and adjunct faculty members is the driving force behind the School’s continued prominence in the field. Our faculty are top research scientists and serious scholars. They win accolades — from National Science Foundation awards to Fulbright fellowships to the late Dr. Elinor Ostrom’s distinction as the first woman to win the Nobel Prize in Economic Sciences. Their backgrounds range from engineering, chemistry, and ecology to economics, law, and public policy. Their work appears in the top journals in their fields.

SPEA’s instructors are actively involved in campus activities, the Bloomington community, and the lives of their students. SPEA faculty members foster a collaborative environment that offers the perfect balance of intellectual rigor and personal attention. As a SPEA student, you’ll do practical, relevant work with your professors while benefiting from their wide network of colleagues and contacts as you pursue internships and launch your career after graduation. You’re likely to have them as advisors and mentors long after your days at SPEA.

Quick facts about faculty:

- #5 in the world for public administration research — The Center for World University Rankings
- #5 in the nation for research productivity — Social Science Research Network
- 164+ articles produced annually
- 95+ full-time faculty

“The courses at SPEA have provided me with the appropriate analytical and policy-focused skills to succeed in life and become a future leader in my field.”

Ethan Horvath, MPA 2017
Energy and Sustainability & Sustainable Development

“SPEA offers the technical and leadership skills to succeed both in the public and private sectors. The learning environment is collegial and pleasant, and students are presented with many resources to enrich their credentials. As a faculty member, it is real joy to be part of this great institution.”

— Claudia Avellaneda, Associate Professor

“It is very exciting for a professor to walk into a classroom filled with students who are eager to share their perspective on a current policy issue. This is only topped by the varied points of views that are informed by the students past academic and professional experiences.”

— Denvil Duncan, Associate Professor

“SPEA has recently added several faculty and courses in health policy, and we are eagerly seeking master’s students who are passionate about being active participants in the public affairs health policy dialogue.”

— Kosali Simon, Herman B Wells Endowed Professor
Bloomington, Indiana

Bloomington is a cosmopolitan city with the energy of an urban neighborhood and the charm of a college town. This city has something for everyone, whether it’s a Big Ten sporting event, a touring Broadway play, a rock concert at the Buskirk-Chumley Theater, a trip to one of the nearly 40 ethnic restaurants, a Saturday morning at the Bloomington Farmers’ Market, or a free lecture by such luminaries as the Dalai Lama, Ta-Nehisi Coates, or Gloria Steinem. Bloomington also has a natural splendor that extends beyond the city limits. Bloomington is surrounded by rolling hills and is minutes away from state parks, forests, and lakes — all of which offer a wide variety of outdoor recreational activities year-round.

Quick facts

- Bloomington was recently named one of America’s top 50 adventure towns by National Geographic Adventure Magazine.
- Bloomington was also ranked among the 10 best small cities for educated millennials by the Business Insider, making Bloomington an ideal place to pursue your academic goals.
- #7 College Town — Bloomington ranks as one of the nation’s best places to live, study, and visit. —Livability.com 2012
For thousands of students each year, Indiana University defines the college experience. Strong campus traditions, unquestioned academic excellence, world-renowned research, a commitment to cultural diversity and intellectual exploration, a vibrant arts and entertainment scene, a stunningly beautiful campus, top-tier college sports, world-class facilities, cutting-edge technology — IU has it all. In 2020, IU will celebrate its 200th anniversary — two centuries of learning and life on a campus clad in Indiana limestone and steeped in tradition.

Quick facts

- IU was voted #2 by readers in USA Today’s 10 Best Beautiful College Campuses poll.
- The affordability of attending college in such a beautiful setting is what made the IU Bloomington campus rank #2 on Great Value Colleges with Beautiful Campuses.
Student Life & Commitment to Service

SPEA hosts a number of professional student organizations that contribute to the vibrant student life found in the School. Some of the widely recognized organizations include:

- Education Policy Student Association
- Energy Leaders Student Association
- Environmental Management and Sustainable Development Association
- International Public Affairs Association
- Nonprofit Management Association
- Public Finance Association
- SPEA Graduate Student Association
- Students for Equity in Public Affairs

The eight organizations listed above represent just a fraction of the more than 750 student-led clubs and organizations on campus — and that means everyone can find a rewarding niche.

To find out why everyone wants to come to Bloomington — visit us! You’ll be amazed at what the SPEA community offers.
SPEA’s commitment to engaging students in meaningful service opportunities extends throughout the Bloomington community. Through our one-of-a-kind SPEA Service Corps program, we provide service opportunities that are both meaningful and marketable to our students. Service Corps Fellows are placed in government agencies and nonprofit organizations, where they build on their professional skills while aiding the local community. Fellows receive an attractive financial package, including a partial tuition remission and an hourly wage in exchange for a 12-hour-per-week work assignment. In total, financial incentives for Fellows range from about $8,500 to more than $12,000, based on residency status. Fellows are selected on a competitive basis, according to the candidate’s academic record, letters of reference, personal statement, and résumé.

Benefits to Volunteers
To demonstrate SPEA’s commitment to meaningful service and civic engagement, we offer benefits* to applicants who have successfully completed volunteer service with the Peace Corps, AmeriCorps, or Teach for America programs. These service experiences satisfy the experiential requirement associated with SPEA master’s degrees. Additionally, alumni of these programs qualify for a reduction of 3 credit hours per year of service, with a maximum award of 6 credit hours (benefits totaling over $3,500 per year of service, depending on residency).

*Note: Students participating in dual degree programs other than the MPA-MSES are not eligible for this volunteer credit reduction.

Raija Bushnell, MPA-MSES 2015, Peace Corps, Peru
Go abroad

We want our students to think globally, and that’s why we’ve always encouraged an exchange of international perspectives and ideas among our graduates. As such, SPEA graduate students participate in summer abroad programs in such diverse places as Uganda, South Africa, Barcelona, the United Kingdom, the Caribbean, and more. Additionally, SPEA students come from approximately 20 different countries. These diverse perspectives and cultures are welcome as they enhance the dialogue in our classrooms and across the student community.

Quick facts

- On average, 24 graduate students per year participate in SPEA study abroad programs
- 20 graduate study abroad programs offered annually, on average
Peace Corps Paul D. Coverdell Fellows

SPEA helps its students expand their global opportunities through an innovative educational collaboration with the Peace Corps: SPEA’s Peace Corps Paul D. Coverdell Fellows program.

The Peace Corps Paul D. Coverdell Fellows program attracts exceptional students after they have completed their in-country service through the Peace Corps. Those selected become an integral part of the SPEA Service Corps Program, in which Fellows work at designated public and nonprofit organizations and participate in professional development sessions. To complement their Service Corps responsibilities to the public or nonprofit organization in which they are placed, Coverdell Fellows also help organize events that aim to promote cultural awareness, including SPEA’s annual celebration of Peace Corps Week and student-led international initiatives.

Coverdell Fellows, who must be Returned Peace Corps Volunteers, are selected on a competitive basis according to their academic record, letters of reference, personal statement, and résumé. Those selected as a Coverdell Fellow receive an attractive financial package that includes a partial tuition remission, an hourly wage in exchange for a work assignment, and a reduction of the total credit hours required for their graduate program. The total value of the Coverdell Fellowship over two years ranges from $20,000 to more than $32,000, based on residency status.
A global web links our students to success.
As a SPEA graduate, you’ll always be a member of a growing and supportive group of professionals who share a commitment to lead for the greater good. SPEA’s ever-expanding alumni network – a worldwide web of more than 32,000 supportive peers – are making a real difference all over the globe and are always willing to provide mentorship and opportunity to our current students. As a SPEA student, we will provide you with many opportunities to connect with our fantastic alumni at on-and off-campus events, alumni panels and round-tables, and on our career networking and exploration trips.
Estimated Expenses

At SPEA, we pride ourselves on the value inherent in our graduate programs and work hard to control costs for our students. The total cost to attend SPEA is significantly lower than that charged by other nationally recognized programs. What’s more, the cost of living in Bloomington is well below that in cities that feature similar graduate programs.

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<th></th>
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*The figures above represent a full year’s tuition, based on 12 hours per semester of master’s-level course work at SPEA. Please note that tuition and fees are subject to change without notice by action of the Board of Trustees of Indiana University.

**Mandatory fees support ongoing maintenance for IU's 900 buildings and associated infrastructure, technology, transportation, and more. SPEA graduate students will also be responsible for a one-time $200 student success fee upon matriculation into their program.

Additional information can be found at the Indiana University Student Central website (studentcentral.indiana.edu).

Funding Options

We understand that cost can be a determining factor for many students pursuing their graduate education, so at SPEA, we do all we can to help you find ways to finance your education.

Merit-based Aid

All students who submit a complete application by the priority deadline of February 1st are considered for SPEA merit-based aid. Merit awards can include fellowships, graduate and teaching assistantships, Service Corps Fellow and Coverdell Fellow distinctions, and tuition awards. Merit awards generally include a partial tuition remission and a stipend or hourly wage. To apply for merit-based aid, check the appropriate boxes in the Departmental Questions portion of your application. GPA and test scores, academic and professional achievements, extracurricular and volunteer activities, recommendation letters, and responses to application questions are among the factors considered when determining merit awards.

Fellowships for Current Students

In addition to SPEA merit-based aid that is allocated during the recruitment and application process, SPEA prides itself on making fellowship dollars available to current SPEA master’s candidates through a competitive application process. These fellowships provide additional funding for students who have demonstrated excellence in academics and involvement during their SPEA graduate studies.

Additional Sources of Funding

Many students pursue additional sources of funding to help finance the remaining cost of tuition and living expenses. Students should be proactive by researching funding opportunities online and by referencing the weekly Masters Program Office e-newsletter for further opportunities.

More information on additional sources of funding, including student employment, research assistantships, funding from other campus departments, and online resources for finding aid can be found at go.iu.edu/speafund.
Application Checklist

Priority Deadline: February 1 (for merit-based aid consideration)

Final Application Deadline: May 1*

*Please note that our class may close by this date. We encourage you to apply by the priority deadline of February 1.

How to Apply

Complete and submit the following materials:

- **Online Indiana University Graduate Application (eApp)** — go.iu.edu/speaapp

- **Application fee** — The eApp requires payment by credit card upon submission: $55 for domestic applicants or $65 for international applicants.

- **Official transcript(s)** — A transcript from each college attended is required, regardless of degree conferral, including transfer credits. If you attended Indiana University, you need not submit a transcript; we can obtain it from the Registrar. Please have transcripts sent electronically to speaapps@indiana.edu or in hard copy to the following address:

  SPEA Masters Program Office
  1315 E. Tenth St., Suite A304
  Bloomington, IN 47405

- **Three letters of recommendation** — We recommend these letters come from faculty members when possible. On the eApp, you will be asked to provide contact information for three recommenders. After you submit your application and pay the application fee, an email will be sent to your recommenders prompting them to upload their recommendation letters. Alternatively, your recommenders may submit recommendations as a PDF attachment via email to speaapps@indiana.edu with the name of the applicant in the subject line.

- **Official GRE or GMAT scores** — Our institution code is 1324. (LSAT is acceptable if you are applying to the dual MPA-JD or MSES-JD program.)

- **TOEFL or IELTS scores** (for international students) — Our institution code is 1324.

- **Departmental questions** — Please complete the online form at go.iu.edu/speadq.

- **Personal statement** — Your personal statement should be uploaded to the eApp. Please consider responding to the following prompt: Describe your most important accomplishments and how they prepared you for graduate study at the School of Public and Environmental Affairs. Outline carefully your current goals and professional plans. Explain your reasons for selecting the School of Public and Environmental Affairs. Alternatively, your personal statement may be emailed to speaapps@indiana.edu, as a PDF attachment with the subject line: Application Personal Statement.

- **Résumé or CV** — Your résumé or CV should be uploaded to the eApp. Alternatively, your résumé may be emailed to speaapps@indiana.edu, as a PDF attachment, with the subject line: Application Résumé.

All supplemental paper materials for domestic applicants should be sent to the SPEA Masters Program Office (MPO) at 1315 E. Tenth Street, Suite A304, Bloomington, IN 47405. Additional electronic files can be sent to speaapps@indiana.edu.

All supplemental paper materials for international applicants should be sent to the Office of International Services (OIS) at Poplars 221, 400 E. Seventh Street, Bloomington, IN 47405. Additional electronic files can be sent to speaapps@indiana.edu.

Do we have defined test score and GPA requirements for admission? We do not have defined GPA or GRE/GMAT* requirements for admission consideration. The Admission Committee conducts a comprehensive review of each application file and seeks well-rounded students for admission to SPEA's master's programs.

Average GPA and GRE scores (data reflects the demographics of our last three incoming classes):

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<thead>
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<th>Test Type</th>
<th>MPA</th>
<th>MSES</th>
<th>MPA-MSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Verbal</td>
<td>66%</td>
<td>61%</td>
<td>74%</td>
</tr>
<tr>
<td>Quantitative</td>
<td>50%</td>
<td>50%</td>
<td>60%</td>
</tr>
<tr>
<td>Analytical</td>
<td>4.0/6.0</td>
<td>3.6/6.0</td>
<td>4.2/6.0</td>
</tr>
<tr>
<td>Average GPA</td>
<td>3.5/4.0</td>
<td>3.3/4.0</td>
<td>3.4/4.0</td>
</tr>
</tbody>
</table>

*Limited GMAT data available. Please email speaapps@indiana.edu for more information.
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