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EDUCATION

Ph.D., Political Science, The Maxwell School of Citizenship & Public Affairs, Syracuse University, 1989
M.A., Political Science, Syracuse University, 1987
Certificate of Professional Accomplishment, Financial Accounting, University of Hartford, 1984
M.B.A., Finance and Business Economics, Columbia University, 1981
M.P.A., Public Administration, University of Hartford, 1980
B.S., *cum laude*, Business Administration, University of Connecticut, 1977
B.A., Economics, University of Connecticut, 1977

PROFESSIONAL CERTIFICATIONS

Certified Management Accountant (C.M.A.)
The Institute of Certified Management Accountants
National Association of Accountants
Certificate No. 4327, Awarded April 1, 1984

Certified Internal Auditor (C.I.A.)
Institute of Internal Auditors
Certificate No. 11793, Awarded February 7, 1983

LANGUAGE PROFICIENCY (1-to-5 point scale; 5=highest)

English: Native tongue.
Ukrainian: Spoken-level 3; Reading-level 3; Written-level 1.
Russian: Spoken-level 2; Reading-level 2; Written-level 1.
Spanish: Spoken-level 1; Reading-level 3; Written-level 2.

PERSONAL

Date of Birth: July 4, 1955
Place of Birth: Stamford, Connecticut

PROFESSIONAL AND FACULTY APPOINTMENTS

CURRENT POSITION

Professor and Director, MPA Program, Indiana University School of Public & Environmental Affairs, 2013-present.

Research Fellow, University of North Carolina-Chapel Hill, Center for Slavic, Eurasian, and East European Studies, 2008-present.

Managing Editor, The Journal of Public Budgeting, Accounting and Financial Management, Khi Thai, Editor-in-Chief, 2012-present.

PREVIOUS POSITIONS

Professor and Chair, University of North Carolina-Charlotte, Department of Political Science and Public Administration, 2007-2012.

Associate Professor, Indiana University, School of Public & Environmental Affairs. 1998-2007.

Faculty Affiliate, Indiana University, Russian and East European Institute. 2000-2007.

Assistant Professor, University of Connecticut, Department of Political Science. 1994-98.

U.S. Treasury Department, Financial Advisor to the President, Federation of Bosnia-Herzegovina. 1995-96 (1/4-time).

U.S. Treasury Department Resident Budget Advisor, Government of Ukraine, Ministry of Finance. 1993-94.

Adjunct Instructor, Ukrainian Institute of Public Administration and Local Government. 1993-94. Kiev, Ukraine. [Note: Since re-named the Ukrainian Academy of Public Administration.]

Under Secretary (Deputy State Budget Director) State of Connecticut, Office of Policy & Management (state budget office). 1991-93.

Assistant Professor, University of Hartford, Department of Public Administration. 1990-93. [Note: On unpaid leave as deputy state budget director, 1991-92.]

Research Analyst, State of Connecticut General Assembly, Senate Minority Offices. 1989-90.

Adjunct Instructor, University of Hartford, Department of Public Administration. 1989-90.

Visiting Assistant Professor, Le Moyne College, Department of Business Administration. 1988-89. [While pursuing doctoral studies at The Maxwell School.]

Adjunct Instructor, Le Moyne College, Department of Business Administration. 1986-88.

Associate, Booz, Allen & Hamilton, Inc., Commercial Sector Consulting Practice. 1984-86.

Manager of Cash Flow Products, CIGNA Corporation, Group Insurance Division. 1983-84.

Assistant Controller, CIGNA Corporation, Group Insurance & Services Division. 1981-83.

Adjunct Instructor, William Patterson College of New Jersey, School of Business Administration. 1980-81. [While attending Columbia Business School.]

Group Insurance Underwriter, Connecticut General Life Insurance Company. 1977-79.

HONORS

- **State of Connecticut Scholar, 1973**. Awarded to the “top ten percent” of graduating high school seniors.
- **Syracuse University Fellow, 1986-87; 1987-88; 1988-89**. Renewed for a then unprecedented third time in recognition of superior academic achievement.

HONORS (continued)

- **Certificate of Merit, United States Treasury Department, April 9, 1996.** For meritorious service in Bosnia-Herzegovina during and after the 1995 cease-fire.
- **Trustees Teaching Excellence Recognition Award, Indiana University, March 9, 2003.** For exemplary contributions to the teaching mission of SPEA and Indiana University; awarded annually to the “top 6 percent” of instructors.
- **School of Public & Environmental Affairs Teaching Award, Indiana University, February 28, 2004.** For excellence in graduate-level teaching.
- **Trustees Teaching Excellence Recognition Award, Indiana University, March 6, 2005.** For exemplary contributions to the teaching mission of SPEA and Indiana University; awarded annually to the “top 6 percent” of instructors.
- **Outstanding faculty Award, University of North Carolina-Charlotte, April 11, 2011.** For distinguished service to students, both inside and out of the classroom.
- **Scabbard and Blade Society Honorary Membership, March 1, 2012.** By order of the Commandant of Army ROTC Cadets, Company A, 19th Regiment. For continuing distinguished service to the cadets and faculty.

RESEARCH PUBLICATIONS

ACADEMIC JOURNAL ARTICLES

- Luby, Martin J. and **Kravchuk, Robert S.**, “The Great Recession’s Impact on the Use of Debt-Related Derivatives by State Governments,” *The Journal of Public Budgeting, Accounting and Financial Management*. [forthcoming 2013.]
- Martell, Christine, and **Kravchuk, Robert S.**, “Recent Developments in Municipal Debt and the 2008-09 Market Crisis.” *Public Administration Review* [forthcoming 2012.]
- Martell, Christine, and **Kravchuk, Robert S.** “Bond Insurance and Liquidity Provision: Impacts in the Municipal Variable Rate Debt Market, 2008-2009.” *Public Finance Review*, Vol. 38, No. 3 (2010): 378-401.
- Kravchuk, Robert S., and Samuel B. Stone, “How and When Do Structural Deficits Reveal Themselves? The Case of Indiana.” *Journal of Public Budgeting, Accounting and Financial Management*, Vol. 22, No. 2 (2010): 487-510.
- Samuel Blake Stone and **Robert S. Kravchuk**, “The Difficulty of Restoring Structural Balance to a State’s Finances: The Case of Indiana, 2002-07.” *International Journal of Public Administration*, Vol. 32, No. 7 (2009): 562-577.
- Kravchuk, Robert S., “Financial Repression as a Policy Choice: The Case of Ukraine, 1992-2000,” *International Economic Policy 2* (October 2005): 67-99.

ACADEMIC JOURNAL ARTICLES, cont.

- Kravchuk, Robert S., "Kuchma as Economic Reformer," *Problems of Post-Communism* 52 (September-October 2005): 48-58.
- Kravchuk, Robert S., and Victor Chudowsky, "The Ukrainian Elections of 1994 as an Economic Event," *Communist and Post-Communist Studies* 38 (2005): 131-165.
- Kravchuk, Robert S., "Administrative Reform and Centre-Local Relations," *Journal of Ukrainian Studies*, 26, nos. 1-2 (Summer-Winter 2001); pp. 37-74.
- Kravchuk, Robert S., and William R. Voorhees, "The New Governmental Financial Reporting Model Under GASB Statement No. 34: An Emphasis on Accountability," *Public Budgeting and Finance* vol. 21, no. 3 (Fall 2001), pp. 1-30. [Note: Lead article in a special symposium issue on the GASB Statement No. 34.]
- Kravchuk, Robert S. "The Path of Financial Management Improvement: The Case of Ukraine: 1991-98," *Journal of Public Budgeting, Accounting and Financial Management* vol. 13, no. 1 (Winter 2001), pp. 557-81.
- Kravchuk, Robert S. "Budget Deficits, Hyperinflation, and Stabilization in Ukraine, 1991-96." *Public Budgeting & Finance* vol. 18, no. 4, (Winter 1998) pp. 45-70.
- Kravchuk, Robert S., and Ronald W. Schack. "Designing Effective Performance Measurement Systems Under the Government Performance and Results Act of 1993," *Public Administration Review* (July/August 1996), pp. 348-358.
- Kravchuk, Robert S., and Rob Leighton. "Implementing Total Quality Management in the United States," *Public Productivity and Management Review*, Vol. XVII, no. 1, (Fall 1993), pp. 71-82.
- Kravchuk, Robert S. "The 'New Connecticut:' Lowell Weicker and the Process of Administrative Reform," *Public Administration Review*, (July/August 1993), pp. 329-339.
- Kravchuk, Robert S. "Liberalism and the American Administrative State," *Public Administration Review*, (July/August 1992), pp. 374-379.
- Kravchuk, Robert S. "Public Administration and the Rule of Law," *International Journal of Public Administration*, vol. 14, no. 3 (Spring/Summer 1991), pp. 265-302. [Note: Reprinted in Jack Rabin, Robert Munzenrider and Sherrie Bartell ,eds., *Principles and Practices in Public Administration* (New York: Marcel Dekker, Inc., 2004)].
- Kravchuk, Robert S. "A Footnote to Cost-Benefit Analysis Applied Under Conditions of Radical Ignorance," *Policy Studies Journal*, vol. 18, no. 2 (Winter 1989-90), pp. 333-49.

ARTICLES IN PREPARATION

- Kravchuk, Robert S., “Ukrainian Monetary Policy After the 1996 Currency Reform.” [Substantially completed. Intended for submission to *Problems of Post-Communism*.]
- Robert S. Kravchuk and James W. Douglas, “The Centennial of the Taft Commission: The Executive Budget and Congressional Power.” [Research Completed. To be submitted to *American Review of Public Administration*.]
- James W. Douglas and **Robert S. Kravchuk**, Reforming the Executive Budget Process: Restoring Relevance to the President’s Submission to Congress.,” [Research Completed. To be submitted to *Public Administration Review*.]
- Brown, Mary Maureen, **Robert S. Kravchuk**, and Robert Flowe, “Cost, Growth, and Adaptation in Networked Organizations: A Study of Major Defense Acquisition Programs.” [Research Underway. Intended for Submission to *Public Administration Quarterly*.]
- Brown, Mary Maureen; **Robert S. Kravchuk**, and Robert Flowe, “Network Complexity Costs: Understanding Transactions Costs in Complex Networks.” [Research underway. Intended for submission to *American Review of Public Administration*.]

BOOK CHAPTERS

- Rassel, Gary, and **Kravchuk, Robert S.**, “Good Debt, Gone Bad: The 2007-09 Crisis in Municipal Debt Markets.” Ch. 20 in Handbook of Fiscal Health, Jonathan Justice, Helisse Levine, and Michael Scorsone, eds., New York: Jones & Bartlett, 2012; pp. 505-533.
- Kravchuk, Robert S., “The General Fund.” Chapter 5 in Frederic B. Bogui, ed. Handbook of Governmental Accounting. New York: Taylor & Francis, 2009; pp. 161-189.
- Kravchuk, Robert S., “Comparative Research in Public Administration: A Historical-Institutionalist Perspective.” Ch. 11 in Gerald Miller and Kaifeng Yang, eds. Handbook of Research Methods in Public Administration, 2d ed. London and New York: Taylor & Francis, 2008. Pp. 169-188.
- Kravchuk, Robert S., and Ronald W. Schack. "Designing Effective Performance Measurement Systems Under the Government Performance and Results Act of 1993," Ch 6 in Julnes, Patria de Lancer, and Marc Holzer (eds.) Performance Measurement: An ASPA Classics Volume Armonk, NY: M.E. Sharpe, 2008. Pp. 109-127.

BOOK CHAPTERS, cont.

Kravchuk, Robert S., and Victor Chudowsky, “Ukraine’s 1994 Elections as an Economic Event.” In Paul D’Anieri and Taras Kuzio, eds., *Aspects of the Orange Revolution I: Democractization and Elections in Post-Communist Ukraine*. Stuttgart: Ibidem-Verlag, 2007. Pp. 19-62.

Kravchuk, Robert S., “НАДРЕГИОНАЛЬНЫЕ ПРАВИТЕЛЬСТВА: МЕЖРЕГИОНАЛЬНОЕ СОТРУДНИЧЕСТВО В ФЕДРАТИВНОЙ СИСТЕМЕ США” (Supra-regional Governments: Interregional Cooperation in the United States Federal System of Governments), in Sergey Naumov (ed), *АКТУАЛЬНЫЕ ПРОБЛЕМЫ РАЗВИТИЯ ГОРИЗОНТАЛЬНОГО ФЕДЕРАЛИЗМА В РОССИИ И ЗАРУБЕЖНЫХ СТРАНАХ* (Actual Problems Developing Horizontal Federalism in Russia and the International Experience). Saratov: Stolypin Volga Region Academy of Civil Service, 2005. [Translated into Russian by Nadezhda Pinkina.]

Kravchuk, Robert S., “Comprehensive Annual Financial Report,” in Jack Rabin and T. Aaron Wachhaus (eds.), *The Encyclopedia of Public Administration*. New York: Marcel Dekker, 2005.

Kravchuk, Robert S., “УСТОЙЧИВЫЕ ПРОБЛЕМЫ РУССКОГО ФЕДЕРАЛИЗМА ВЗГЛЯД ИЗ АМЕРИКИ” (“Persistent Problems of Russian Federalism: The View from America”), in Sergey Naumov (ed), *МЕСТНОЕ САМОУПРАВЛЕНИЕ В СИСТЕМЕ ПУБЛИНОЙ ВЛАСТИ: РОССИЙСКИЙ И МИРОВОЙ ОПЫТ* (Local Self-government in the System of Public Power: Russian and World Experience). Saratov: Stolypin Volga Region Academy of Civil Service, 2004. [Translated by Nadezhda Pinkina.]

Kravchuk, Robert S., “Persistent Problems of Russian Federalism,” in Alberto Ortega Venzor, Carlos Alberto Martínez Castillo, and Vanessa Zárate (eds), *Gobernabilidad: Nuevos Actores, Nuevos Desafíos* Conference Proceedings 2002. México: Editorial Porrúa, 2003.

Kravchuk, Robert S., “Public Administration and the Rule of Law,” in Jack Rabin, Robert Munzenrider, and Sherrie Bartell ,eds., *Principles and Practices in Public Administration*. New York: Marcel Dekker, Inc., 2003).

Kravchuk, Robert S. “The Quest for Balance: Regional Self-Government and Subnational Fiscal Policy in Ukraine,” Chapter 7 in Taras Kuzio, Robert S. Kravchuk and Paul D’Anieri, eds. *State and Institution Building in Ukraine*. New York: St. Martin’s Press, 1999. pp. 155-211.

ACADEMIC BOOKS

D’Anieri, Paul, **Robert S. Kravchuk**, and Taras Kuzio. *Politics and Society in Ukraine* (Boulder, Colorado: Westview Press, 1999).

ACADEMIC BOOKS (continued)

Kuzio, Taras, **Robert S. Kravchuk**, and Paul D'Anieri. *State and Institution Building in Ukraine* (New York: St. Martin's Press, 1999).

Kravchuk, Robert S. *Ukrainian Political Economy: The First Ten Years* (New York and London: Palgrave/Macmillan, 2002).

TEXTBOOK

David H. Rosenbloom and **Robert S. Kravchuk**, and Richard Clerkin *Public Administration: Understanding Management, Politics and Law in the Public Sector*, 6th, and 7th editions. New York: McGraw-Hill, 2005. 2007 and 2009. *The 8th edition will be available for course adoption in Fall 2012.*

BOOK MANUSCRIPTS IN PREPARATION

Kravchuk, Robert S. and Douglas, James W. *Governmental Financial Management: A Fresh Approach*. Projected Length: 650 pages. Under contract with Pearson Higher Education Publishers. Estimated Manuscript Delivery Date: Fall 2012.

Brown, Mary Maureen, and **Robert S. Kravchuk**, *Managing the Unknown: Complexity and the Possibility of Control in the Public Sector* Projected Length: 190 pages. (Expected completion date: September 2012.)

BOOK REVIEWS

Kravchuk, Robert S. Review of *The Ukrainian Resurgence* by Bohdan Nahaylo. The University of Toronto Press, 1999. *Journal of Ukrainian Studies*, vol. 25, nos. 1-2 (Summer-Winter 2000), pp. 242-44.

Kravchuk, Robert S. Review of *Managing Government Expenditures* by Salvatore Schiavo-Campo and Daniel Tommasi, Asian Development Bank, 1999. *Public Budgeting & Finance* vol. 21, no. 1 (Spring 2001), pp. 103-5.

Kravchuk, Robert S. Review of *Unbroken Ties: The State, Interest Associations, and Corporatism in Post-Soviet Ukraine* by Paul Kubicek. The University of Michigan Press, 2000. *American Political Science Review* vol. 95, no. 1 (March 2001), pp. 240-1.

Kravchuk, Robert S. Review of *Towards a New Ukraine*, Vol. I: "Ukraine and the New World Order," and Vol. II: "Meeting the Next Century," University of Ottawa Press, 1997 and 1999. *Journal of Ukrainian Studies* vol. 25, nos. 1-2 (Summer-Winter 2000), pp. 248-50.

BOOK REVIEWS, cont.

Kravchuk, Robert S. Review of *Economic Reform in Ukraine* edited by Anders Åslund and Georges de Mènil. Westview Press, 2000. *Slavic Review* vol. 60, no. 3 (Fall 2001), pp. 641-2.

Kravchuk, Robert S. Review of *Ukraine and the Crossroads: Economic Reforms in International Perspective* edited by Axel Siedenberg and Lutz Hoffmann. Physica-Verlag, 2000. *Harvard Ukrainian Studies* vol. XXIII, nos. 1-2 (Fall 2001), pp. 158-60.

Kravchuk, Robert S. Review of *Post-Communist Ukraine* by Bohdan Harasymiw. Canadian Institute of Ukrainian Studies Press, 2002. *Nationalities Papers* (forthcoming 2004).

Kravchuk, Robert S. Review of Kostiantyn P. Morozov, *Above and Beyond: From Soviet General to Ukrainian State Builder*. Cambridge, Massachusetts: Harvard University Press, 2000. *Canadian American Slavic Studies* 38(3) (Fall 2004): 333-4.

Kravchuk, Robert S. Review of Eric W. Sievers, *The Post-Soviet Decline of Central Asia: Sustainable Development and Comprehensive Capital*. London and New York: Routledge Curzon, 2003. *Europe-Asia Studies*, (56) 7 (November 2004): 1096-7.

Kravchuk, Robert S. Review of Juliane Besters-Dilger (ed), *Die Ukraine in Europa: Aktuelle Lage, Hintergründe und Perspektiven*. Vienna, Cologne and Wiemar: Böhlau Verlag Ges. M.b.h. und Co. KG, 2003. *Slavic Review* (64) 3 (Fall 2005): 653-4.

Kravchuk, Robert S. Review of Hans van Zon, *The Political Economy of Independent Ukraine*. London and New York: Macmillan and St. Martin's Press, 2000. *Harvard Ukrainian Studies* Vol. XXIII, Nos. 1-2 (2006): 158-160.

NON-REFEREED ARTICLES AND WORKING PAPERS

Kravchuk, Robert S. "The Institutional Basis of Economic Reform in Ukraine and Russia." *Ukrainian Legal and Economic Bulletin*. November 1993, pp. 17 - 23.

Kravchuk, Robert S. "The Need to Build Effective Governmental Fiscal Institutions in Ukraine." *Ukrainian Legal and Economic Bulletin*. December 1993, pp. 53 - 57.

Kravchuk, Robert S. "Budget Deficits, Hyperinflation, and Stabilization in Ukraine, 1991-96." Working Paper No. 2, Ukrainian Research Institute, Harvard University, 1998. [Available online at: http://www.Sabre.org/huri/Workpaper/kravchuk/krav_toc.html.]

Kravchuk, Robert S. "The Challenge of Fiscal Reform in Ukraine, 1991-97." Occasional Paper No. 5, Economic Growth Center and the Council on Russian and East European Studies, Yale University, April 1998.

NON-REFEREED ARTICLES AND WORKING PAPERS (continued)

Kravchuk, Robert S., "Advantages and Disadvantages of Decentralization for Local Governments." Lecture in the published proceedings of the Russian-American Conference, "Decentralization and Problems of Local Finance and Management," held at the Volga Region Academy of Civil Service (Saratov, Russia: Volga Region Academy of Civil Service, 2001), pp. 35-50. (Published in Russian.)

Kravchuk, Robert S., Contributing author, several short entries in *The Encyclopedia of Public Administration and Public Policy*, David Schultz, ed. (New York: Facts on File, Inc., 2003): "1921 Budget Act," "Bureau of the Budget," "Impoundment," "National Debt," and "Welfare Economics."

Kravchuk, Robert S., "Leonid M. Kravchuk," in James R. Millar, editor-in-chief, *Encyclopedia of Russian History* (New York: Macmillan, 2004).

EDITORIAL ARTICLES

Kravchuk, Robert S. "Weicker is Challenging GOP's Bossism." *The Hartford Courant*. March 8, 1990, Section C, p. 19.

Kravchuk, Robert S., "How Will Roberts Fare in the Senate Confirmation Battle?" *Indiana Daily Student*. July 25, 2005.

Kravchuk, Robert S., "Why We Won't Be Prepared for the Next Katrina." *SPEA Magazine*. Winter 2005, p. 19.

"Scholars Comment on Ukraine 17 Years After Independence," *The Ukrainian Weekly*, August 31, 2008, p. 8

PROFESSIONAL PRESENTATIONS

CONFERENCE PAPERS

Kravchuk, Robert S., Rosemary O'Leary, and David H. Rosenbloom, "Bureaucratic Politics in the Post-Reform Period." Paper presented at the Annual Meeting of the American Political Science Association, Washington, D.C., September 2, 1988.

Kravchuk, Robert S. "Democracy and the Administrative State: The Problem is Liberalism." Paper presented at the Annual Meeting of the American Political Science Association, San Francisco Hilton Hotel and Towers, San Francisco, CA, September 1, 1990.

CONFERENCE PAPERS, cont.

Roettger, Walter B., and **Robert S. Kravchuk**. "The Connecticut Gubernatorial Campaign of 1990: A Case Study of a Three Person Game in the Land of Steady Habits." Paper presented at the Annual Meeting of the Western Political Science Association, Seattle Sheraton Hotel, Seattle, Washington, March 21-23, 1991.

Roettger, Walter B., and **Robert S. Kravchuk**. "The Connecticut Gubernatorial Campaign of 1990: A Case Study." Paper presented at the Annual Meeting of the Southwestern Political Science Association, San Antonio Marroitt Rivercenter Hotel, San Antonio, Texas, March 26-30, 1991.

Kravchuk, Robert S. "Implementing Total Quality Management in the States." Paper presented at the Northeast Regional Conference of the American Society for Public Administration, Boston Park Plaza Hotel, Boston, Massachusetts, November 11-13, 1992.

Kravchuk, Robert S., and Ronald W. Schack. "Principles and Problems in Designing Effective Performance Measurement Systems for Government." Paper presented at the 1995 Annual Meeting of the New England Political Science Association, May 5-7, 1995, Portland Regency Hotel, Portland, Maine.

Kravchuk, Robert S. "The Public Administration of Economic Reform in a Former Soviet State: The Case of Ukraine." Paper Presented at the 1995 Annual Meeting of the American Society for Public Administration, San Antonio Marriott Rivercenter Hotel, San Antonio, Texas, July 22-26, 1995.

Kravchuk, Robert S., and Victor Chudowsky. "The Political Geography of Ukraine's 1994 Presidential and Parliamentary Elections." Paper Presented at the 1996 Annual Meeting of the New England Slavic Association, College of the Holy Cross, Worcester, Massachusetts, April 19-20, 1996.

Chudowsky, Victor, and **Robert S. Kravchuk**. "Ukrainian Political Culture As Reflected in the 1994 Elections." Paper Presented at the 1996 Annual Meeting of the Northeast Political Science Association, Boston Back Bay Hilton Hotel, Boston, Massachusetts, November 14-16, 1996.

Kravchuk, Robert S. "The Quest for Balance: Regionalism, State Structure, and Sub-national Fiscal Policy in Ukraine." Paper Presented at the 1997 Annual Meeting of the American Political Science Association, Washington Sheraton Hotel, Washington, D.C., August 27-31, 1997.

Kravchuk, Robert S. "The Challenge of Fiscal Reform in Ukraine, 1991-97." Paper presented at the International Conference on Institutional Reform in Ukraine" Yale Ukrainian Initiative, Russian and East European Studies Center, Yale University, New Haven, Connecticut, April 24-25, 1998.

CONFERENCE PAPERS, cont.

Schack, Ronald W., and **Robert S. Kravchuk**. "System Rigidity and Barriers to Performance Measurement: Implementation of the Government Performance and Results Act of 1993." Paper presented at the 1999 Annual Conference of the Association for Budgeting and Financial Management, The Washington Marriott Hotel, Washington, D.C., October 7-9, 1999.

Schack, Ronald W., and **Robert S. Kravchuk**. "Why (And How) The Government Performance and Results Act Will Become the Federal Management Process of the Future." Paper presented at the 2000 Annual Conference of the Association for Budgeting and Financial Management, Marriott Country Club Plaza Hotel, Kansas City, Missouri, October 4-7, 2000.

Kravchuk, Robert S., and David H. Rosenbloom, "There is Nothing 'New' About the New Millennium: Continuity and Discontinuity in American Public Administration," Paper presented at the Annual Meeting of the American Society for Public Administration, Rutgers University, Newark, NJ, March 10-13, 2001.

Kravchuk, Robert S., "What Makes Ukraine Grow?" Paper presented at the University of Kansas Russia and East European Studies Program Conference on "Building a Vital U.S.-Ukraine Partnership," Sponsored by the U.S. Army Foreign Military Studies Office, Fort Leavenworth, Kansas, and the Kansas National Guard. Presentation was by invitation-only. April 26-28, 2001.

Kravchuk, Robert S., "Economic Crisis, Change, and Reform in the Ukrainian Context," Paper presented at the Meridian House Workshop on "Economic Stability and Independence in Critical Transition States," Meridian International Center, Washington, D.C., Sponsored by the U.S. Department of State Bureau of Intelligence and Research, and the Central Intelligence Agency. Presentation was by invitation-only. May 21, 2001.

Kravchuk, Robert S., and William R. Voorhees, "The New Governmental Financial Reporting Model Under GASB Statement No. 34: An Emphasis on Accountability," Paper presented at the (postponed 2001) Annual Meeting of the ASPA Association for Budgeting and Financial Management, Washington, D.C., January 17-19, 2002.

Kravchuk, Robert S., "Persistent Problems of Russian Federalism," Presented at the Seminar on "Governance and Federalism," Sponsored by the Ibero-American School of Government and Public Policy (IBERGOP-Mexico), *Instituto Panamericano de Alta Direccion de Empresa* (IPADE), Mexico City, D.F., September 23-24, 2002.

CONFERENCE PAPERS, cont.

Kravchuk, Robert S., "Tax Reform Challenges in a Transitional Economy: The Case of Ukraine," Presented at the 2002 Annual Meeting of the Association for Budgeting and Financial Management, Marriott Country Club Plaza Hotel, Kansas City, Missouri, October 10-12, 2002.

Kravchuk, Robert S., "Financial Repression as a Policy Choice: The Case of Ukraine," Paper presented at the Annual meeting of the Western Social Science Association, Riviera Hotel and Casino, Las Vegas, Nevada, April 9-12, 2003.

Kravchuk, Robert S., "Persistent Problems of Russian Federalism: The View from America," Presented at the International Conference: "Local Self-Government in the System of Public Power: Russian and World Experience," Volga Regional Academy of Civil Service Named for P. A. Stolypin, Saratov, Russian Federation, May 20-21, 2003.

Kravchuk, Robert S., and Victor Chudowsky, "The Ukrainian Elections of 1994 as an Economic Event," Presented at the Annual Meeting of the American Association for the Advancement of Slavic Studies, Fairmont Royal York Hotel, Toronto, Canada, November 19-23, 2003.

Kravchuk, Robert S., "Foreign Direct Investment in Ukraine: Preliminary Data and Impressions," Presented at a symposium sponsored by the Bureau of Intelligence and Research, U.S. Department of State, at System Planning Corporation 1000 Wilson Boulevard, 30th Floor Arlington (Rosslyn), VA, December 11, 2003.

Kravchuk, Robert S., "Tax Reform Challenges in a Transitional Economy: The Case of Ukraine (Or, How Not to Reform a Tax System)," Paper presented at the Annual meeting of the Western Social Science Association, Sheraton City Centre Hotel, Salt Lake City, Utah, April 21-24, 2004.

Kravchuk, Robert S., "Supra-regional Governments: Interregional Cooperation in the United States federal System of Governments," presented at the International Scientific-Technical Conference: "Development of Horizontal Federalism in Russia," Hosted by the Balakovo Affiliate of the Stolypin Volga Region Academy of Civil Service, Balakovo, Saratov Oblast, Russian Federation, June 23, 2004.

Kravchuk, Robert S., "The Russian System of Intergovernmental Finance: A Competitive Governments Framework," presented at the Annual Meeting of the Association for Budgeting and Financial Management, The Holiday Inn Chicago Mart Plaza Hotel, Chicago, Illinois, October 7-9, 2004.

Stone, Samuel Blake, and **Robert S. Kravchuk**, "Restoring Structural Balance to a State's Finances: The Case of Indiana, 2002-07," presented at the Annual Meeting of the Association for Budgeting and Financial Management, Washington Marriott Hotel, Washington, D.C., November 10-12, 2005.

CONFERENCE PAPERS, cont.

Kravchuk, Robert S., and Samuel Blake Stone, “Indicators of Structural Imbalance: Applications to Indiana (or, Do We Even Know Where We Are?!),” presented at the 2006 Annual Conference of the Association for Budgeting & Financial Management, Renaissance Hotel, Atlanta, Georgia, October 19-21, 2006.

Kravchuk, Robert S., and Samuel Blake Stone, “How and When Do Structural Deficits Reveal Themselves? The Case of Indiana.” Prepared for presentation at the 2007 Annual Conference of the Association for Budgeting & Financial Management Washington Marriott Hotel, Washington, D.C., October 25-27, 2007.

Kravchuk, Robert S., and James W. Douglas, “The Troubled Origins of the Executive Budget: Progressive and Conservative Visions in the Development of Modern Budgeting.” Prepared for presentation at the 2008 Annual Meeting of the American Political Science Association, Marriott Copley Place Hotel, Boston, Massachusetts, August 28-31, 2008.

Mary Maureen Brown, **Robert S. Kravchuk**, Nandan Jha, and Robert Flowe, “Network Morphology: Understanding Transactions Costs in an Era of Organizational Complexity.” Prepared for presentation at the 2008 Annual Conference of the Association for Budgeting & Financial Management, Chicago Mart Holiday Inn Hotel, Chicago, IL, October 22-25, 2008.

Martell, Christine, and **Robert S. Kravchuk**, “Guilty By Association? Effects of the Mortgage Crisis on Credit Enhancement in the Municipal Variable Rate Bond Market.” Prepared for presentation at the 2008 Annual Conference of the Association for Budgeting & Financial Management, Washington Marriott Hotel, Washington, DC, September 24-26, 2009.

Robert S. Kravchuk and Gary Rassel, “Good Debt, Gone Bad: The 2007-09 Crisis in Municipal Debt Markets.” Prepared for presentation at the 2010 Annual Meeting of the North Carolina Political Science Association, North Carolina Central University, Durham, North Carolina, February 26, 2010.

Robert S. Kravchuk and James W. Douglas, “The Centennial of the Taft Commission: The Executive Budget as a Milestone in American Political Development.” Paper Presented at the 2010 Annual Meeting of the Association for Budgeting and Financial Management, Hilton Garden Inn Hotel, Omaha, Nebraska, October 6-9, 2010.

Robert S. Kravchuk and Gary Rassel, “Good Debt, Gone Bad: The 2007-09 Crisis in Municipal Debt Markets.” Paper Presented at the 2010 Annual Meeting of the Association for Budgeting and Financial Management, Hilton Garden Inn Hotel, Omaha, Nebraska, October 6-9, 2010. (Revised version of February 26, 2010 paper.)

CONFERENCE PAPERS, cont.

Christine Martell and **Robert S. Kravchuk**, “The Liquidity Crisis: The 2007-2009 Market Impacts on Municipal Securities.” Paper Presented at the 2010 Annual Meeting of the Association for Budgeting and Financial Management, Hilton Garden Inn Hotel, Omaha, Nebraska, October 6-9, 2010.

Robert S. Kravchuk and James W. Douglas, “The Centennial of the Taft Commission: The Executive Budget as a Milestone in American Political Development.” Prepared for presentation at the 2010 Annual Meeting of the North Carolina Political Science Association, University of North Carolina-Charlotte, Charlotte, North Carolina, February 11, 2011. (Revised version of October 6-9, 2010 paper.)

James W. Douglas and **Robert S. Kravchuk**, “Reforming the Executive Budget Process: Restoring Relevance to the President’s Submission to Congress.” Paper Presented at the 2011 Annual Meeting of the Association for Budgeting and Financial Management, Marriott Hotel, Washington, D.C., October 13-15, 2011.

Robert S. Kravchuk and Gary Rassel, “What Municipal Financial Managers Need to Know Now: The Transformation of Public Finance.” Paper Presented at the 2011 Annual Meeting of the Association for Budgeting and Financial Management, Marriott Hotel, Washington, D.C., October 13-15, 2011.

OTHER CONFERENCE PARTICIPATION

Panel Chair, "Theoretical Perspectives on the Administrative State." 1990 Annual Meeting of the American Political Science Association, San Francisco Hilton Hotel and Towers, San Francisco, CA, August 28-September 1, 1990.

Panel Chair and Discussant, "Identity Politics and the Conflict in the Balkans." 1996 Annual Meeting of the American Political Science Association, San Francisco Hilton Hotel and Towers, San Francisco, CA, August 29-September 2, 1996.

Discussant, Panel on "Russia." 1996 Annual Meeting of the Northeast Political Science Association, Boston Back Bay Hilton Hotel, Boston, Massachusetts, November 14-16, 1996.

Panel Co-Chair, “Panel on Russia and the Former Soviet Union,” 50th Annual Student Conference on United States Affairs (SCUSA), United States Military Academy at West Point, New York, November 17-21, 1998.

Panel Co-Chair, “Panel on Central and Eastern Europe,” 51st Annual Student Conference on United States Affairs (SCUSA), United States Military Academy at West Point, New York, November 11-13, 1999.

OTHER CONFERENCE PARTICIPATION (continued)

Panel Co-Chair, "Panel on Russia and the Former Soviet Union," 53rd Annual Student Conference on United States Affairs (SCUSA), United States Military Academy at West Point, New York, November 14-17, 2001.

Panel Chair, "Panel on Democratisation and Regime Type in Ukraine: Domestic and International Factors," at the Annual Meeting of the American Association for the Advancement of Slavic Studies, Fairmont Royal York Hotel, Toronto, Canada, November 19-23, 2003.

Jury Member, Young Scholars Conference, Kiev National Economics University, Kiev, Ukraine. May 12, 2005.

Discussant, "Panel on Public Budgeting and Finance," at the Annual Meeting of the North Carolina Political Science Association," University of North Carolina-Greensboro Campus Center, March 2009.

Discussant, "Panel on Recent Books Published in the Field of Comparative Budgeting." 2011 Annual Meeting of the Association for Budgeting and Financial Management, Marriott Hotel, Washington, D.C., October 13-15, 2011.

AD HOC INVITED LECTURES AND PANELS

Invited Speaker, "The Need to Build Effective Governmental Fiscal Institutions in Ukraine." International Scientific Conference, "Economy of Ukraine: Today and Tomorrow," Sponsored by the Soros Foundation, Sokol Tourist Hotel, Pushcha Voditsya, Kyiv Oblast, Ukraine, September 3-5, 1993.

Invited Speaker, "Intergovernmental Fiscal Relations in the United States: Lessons for Ukraine." Fall Conference of the Association of Democratic Councils of People's Deputies of Ukraine, "Budget Policy of Ukraine and Municipal Government," "Svitanok Tourist Hotel, Uzgorod, Ukraine, September 17-19, 1993.

Invited Speaker, "Intergovernmental Fiscal Relations in the United States and Regional Economic Development: Lessons for Ukraine." International Scientific-Practical Conference, "Carpathian Region: A Ukrainian Bridge to Europe," Sponsored by the Institute of Economics of the Ukrainian Academy of Sciences, L'viv, Ukraine, September 21-23, 1993.

Invited Speaker, "The Political Economy of Reform in Ukraine." Social Sciences Faculty Colloquium, Wesleyan University, Middletown, Connecticut, October 27, 1994.

Public Lecture, "The War in Bosnia and Prospects for Peace." Asian American Cultural Center, University of Connecticut, Storrs, Connecticut, December 1, 1995.

AD HOC INVITED LECTURES AND PANELS, cont.

Round Table Panelist, "Ukrainian Presidential and Parliamentary Elections of 1994."
Yale University Russian and East European Studies Program, Faculty Roundtable
Series, Wesleyan University, Middletown, Connecticut, March 30, 1996.

Round Table Panelist, "The Prospects for Economic and Political Reform in Ukraine."
University of Kansas, Russian and East European Studies Program, Conference
on Russia, Ukraine, Poland and the Balkans, "Reinventing the Past, Creating a
Future," Lawrence, Kansas, April 26, 1996.

Public Lecture, "Political Reform in Ukraine: Domestic and International Factors."
Sponsored by the University of Toledo, Department of Political Science and
Public Administration, Toledo, Ohio, June 30, 1996.

Public Lecture, "Bosnia: What Role for the United States After 1996?" The World
Affairs Council, Elections '96 Series: "Hot Issues for Hot Debate," Newington,
Connecticut, October 10, 1996.

Invited Lecture, "Ukrainian Political Culture and the 1994 Elections." Global Affairs
Institute, The Maxwell School of Citizenship and Public Affairs, Syracuse
University, Syracuse, New York, November 7, 1996.

"Bosnia" Workshop Leader, "The International Criminal Court." World Federalist
Association Conference, Thomas J. Dodd Research Center, University of
Connecticut, Storrs, Connecticut, April 5, 1997.

Invited Lecture, "From Hyperinflation to Stabilization in Ukraine." Harvard Ukrainian
Research Institute, Harvard University, Cambridge, Massachusetts, December 1,
1997.

Invited Lecture, "Budget Deficits, Hyperinflation and Stabilization in Ukraine" Depart-
ment of Political Science, University of Tennessee, Knoxville, Tennessee,
January 11, 1998.

Discussant of Presented Reports, Intergovernmental Relations Legislative Agenda
Setting Conference, Parliament of Ukraine, Kyiv, Ukraine, October 15, 1998.

Invited Lecture, "Non-Members' Views of the 'New NATO: An Internationalist
Perspective." United States Military Academy Senior Conference, "NATO at 50:
Perspectives and Prospects," Arden House, Harriman, New York, June 6, 1999.

Invited Lecture, "Advantages and Disadvantages of Decentralization for Local
Governments." Northwest Academy of Public Administration, Saint Petersburg,
Russian Federation, November 23-24, 2000.

AD HOC INVITED LECTURES AND PANELS, cont.

Invited Lecture, “Financial Management and Units of Local Self-Government in the United States.” Volga Regional Academy of Civil Service, City of Saratov, Russian Federation, November 28-29, 2000.

Invited Lecture, “Advantages and Disadvantages of Decentralization for Local Governments.” Volga Regional Academy of Civil Service, City of Saratov, Russian Federation, November 28-29, 2000.

Round Table Panelist, “War on Terrorism in Afghanistan: Nation Building or Endless Conflict?” A Chancellor’s Forum, The Law School, Indiana University, Bloomington, Indiana, March 28, 2002.

Invited Speaker, “Simulation and Role-Playing in Public Administration Education,” Conference on Public Administration Education, jointly sponsored by SPEA and the Northwest Academy of Public Administration, St. Petersburg, Russia. May 12-14, 2004.

Invited Speaker, “Simulation and Role-Playing in Public Administration Education, at the joint Russian-American conference, “Innovation in Public Administration Education,” at the Stolypin Volga Region Academy for Civil Service, Saratov, Russia. June 21-22, 2004.

Round Table Panelist, “The Ukrainian 2004 Presidential Elections: Preliminary Conclusions,” at the Annual Meeting of the American Association for the Advancement of Slavic Studies (AAASS), Boston Marriott Copley Plaza Hotel, Boston, Massachusetts. December 4-7, 2004.

Panelist, “Ukrainian Election Panel Discussion,” hosted by the Indiana University Russian and East European Institute (REEI), December 10, 2004.

Panel Organizer and Chair, “Russian Young Policy Makers,” a group of younger Russian government, university and think tank personnel, on a U.S. State Department-sponsored tour. December 14, 2004.

Invited Speaker, “Yushchenko’s Ukraine: An Interim Assessment of Developments After the Orange Revolution,” A symposium held at the Harvard Ukrainian Research Institute, Harvard University, October 3-5, 2005.

NEWSPAPER, TELEVISION AND RADIO INTERVIEWS

Television Interview: “Dayton Peace Accords.” WTIC-FOX 61, Hartford, Connecticut. October 14, 1995. Interviewed by Amelia Santanello.

NEWSPAPER, TELEVISION AND RADIO INTERVIEWS, cont.

Radio Guest (One-hour program). WTIC – AM 1080: “Connecticut Newsmakers” Program. Sunday, February 11, 1996. “The End of the War in Bosnia.” Hosted by Bryan Thomas.

Radio Interview: “Economic Recovery in Bosnia.” Voice of America, “Dateline Bosnia” program. April 8, 1996. Interviewed by Helena McNaughton.

Telephone Interview, “2004 Ukrainian Presidential Elections.” San Francisco Chronicle. December 17, 2004. Interviewed by Anna Badkhen.

Radio Appearance, “Pre-Election Discussion,” WFAE-90.7. “Charlotte Talks with Mike Collins,” November 3, 2008.

Radio Appearance, “Finance and Investing in Hard Times,” WFAE-90.7. “Charlotte Talks with Mike Collins,” March 23, 2009.

Radio Appearance, “Russian Politics: Rise of Vladimir Putin,” WFAE-90.7. “Charlotte Talks with Mike Collins,” March 12, 2012.

PROFESSIONAL CONSULTATIONS

Budget Management Team Member, United States Treasury Department Mission to Kyiv, Ukraine. Provided diagnostic advice and general evaluation of budget management advisor program in Ukraine. Assessed potential for improvement, and indicated where additional consulting advice might provide benefits. November 1994.

Field Instructor, University of Connecticut, Institute of Public Service International. Provided training for a delegation of Moldovan public administration professors concerning the contribution of academies of public management to the development of professionalism in state service. March 1995.

Financial Advisor and Team Leader, Six (6) United States Treasury Department Missions to Sarajevo and Mostar, Federation of Bosnia-Herzegovina. Provided general needs assessment and determined timetable for recommendations to the U.S. Treasury and international lending institutions concerning urgent matters of fiscal and monetary policy improvement in the Bosnian Federation. My involvement in Bosnia spanned the time period immediately before and after the Dayton Peace Accords. As such, I was partly responsible for implementation of certain aspects of U.S. responsibilities under the civilian annexes to the accords. June 1995-August 1996.

PROFESSIONAL CONSULTATIONS, cont.

Advisor, Town of Simsbury, Connecticut, Town Manager Study Committee.

Provided professional advice to an appointed commission of prominent town residents concerning the political and social factors that contribute to towns' changing from mayoral forms of local government to council-manager plans. January-March 1997.

Performance Measurement Consultant, Town of Vernon, Connecticut.

Provided advice and training to town government department heads concerning the development and use of program and activity performance measures. Led workshops in development of measures for specific departments. September 1997.

Monetary Policy Team Member, United States Treasury Department Mission to Budapest, Hungary, and Kyiv, Ukraine.

Provided general assessment of financial sector reform in Hungary, and consulted with the assistant to the governor of the National Bank of Ukraine on progress in sustaining monetary stability. Assessed potential for improvement, and indicated where additional technical assistance might provide benefits. October 1997.

Economic Development and Fiscal Policy Advisor, Parliamentary Development Project for Ukraine, Charles Wise, Project Director.

Responsible for the delivery of training materials on local economic development policy initiatives, and legislative review of budget execution at conferences in Kharkiv and Kyiv, Ukraine. October 1998.

Economic Development Policy Advisor, Parliamentary Development Project for Ukraine, Charles Wise, Project Director.

Responsible for training local and regional council members on principles of budget execution, and training new parliamentary committee staff members at conferences in Bila Tserkva and Kyiv, Ukraine. June 1999.

Financial Consultant, Cornerstone Information Systems, Inc., Bloomington, Indiana.

Provide ongoing financial analysis and strategic finance advice to the founder and president of the firm. Specific issues under analysis include: the appropriate corporate form, debt levels, executive compensation, product line profitability, and feasibility analysis of capital projects. September 1999-2001.

Budget Management Consultant, City of Beach Grove, Indiana.

Consultant to Mayor Donald "Joe" Wright and the City Board of Works on matters relating to budget management, economic development, and municipal performance measures. September 2004-September 2005.

PUBLIC SERVICE ACTIVITIES

- **Advisor, City of Beech Grove, Indiana, 2004-2005.** Paid consultant to Mayor Joe Wright on issues relating to the city's finances and economic development initiatives, including the Midwest Regional Logistics Park, a \$50M industrial redevelopment project.
- **Member, Monroe County Finance Committee, 2004-2007.** Appointed by the Monroe County Board of Commissioners, August (Joyce Poling, President), to a new permanent standing committee to review the county's tax and expenditure policies.
- **Member, Gubernatorial Budget Transition Team, State of Connecticut, 1990-91.** Member of three-person team that recommended implementation of a personal income tax, for the first time in the state's history.
- **Research Analyst, Senate Minority Offices, State of Connecticut General Assembly, 1989-90.** Personal assistant to the state senate minority leader.
- **Member and Secretary, Blue Ribbon Commission on Fair Wages, State of Connecticut, 1990-91.** Commission to consider fair compensation for the employees of nonprofits under contract with state welfare offices.
- **Chair, Higher Education Accountability Task Force, State of Connecticut, 1992.** Purpose was to consider and recommend performance standards for state-supported institutions of higher education.
- **Undersecretary for Management & Evaluation, Office of Policy and Management (state budget office), State of Connecticut, 1991-93.** Appointed official of state government charged with the reform and automation of Connecticut's budget and fiscal management processes. Led a team of six internal consultants on special projects for state departments and agencies, including: organization diagnostics, management audits, strategic planning, policy research, and design of performance measures.
- **Director, Automated Budget System Development Project, State of Connecticut, 1991-93.** (Additional title in support of the tasks detailed immediately above.)
- **Budget Systems Task Force Leader, Special Commission to Reorganize State Government, State of Connecticut, 1991-92.**
- **Resident Budget Advisor to the Minister of Finance of Ukraine, United States Department of the Treasury, based in Kyiv, Ukraine 1993-94.** Resident advisor to the Minister of Finance and Cabinet of Ministers of the former Soviet

PUBLIC SERVICE ACTIVITIES, continued.

- Republic of Ukraine on matters pertaining to economic reform and political transition of this former socialist country, including state institution-building, budget reform, and fiscal policy.
- **Financial Advisor to the President of Bosnia-Herzegovina United States Department of the Treasury, 1995-96.** Appointed jointly by the United States Secretaries of State and the Treasury to coordinate U.S. Treasury technical assistance to the Federation Government on urgent matters of tax policy and administration, expenditure management, and fiscal and monetary policies.
 - **Member, Expert Panel for Review of Political Science Curriculum, Department of Social Sciences, United States Military Academy, West Point, NY, 1999.**
 - **Member, Special Review Committee, Certificate of Achievement for Excellence in Financial Reporting, Government Finance Officers Association, Chicago, Illinois, 2002-present.**
 - **External Evaluator/Consultant, Center for Russian and East European Studies, University of Kansas, Lawrence, Kansas.** Project evaluator for a U.S. State Department Partnership Grant with Ivan Franko University, L'viv, Ukraine, 2004-07.
 - **Instructor, Financial Planning and Multi-Year Budgeting, Government Finance Officers Association, National Training Seminar, Long Beach, California, January 12-13, 2005.**
 - **Member, Aaron Wildavsky 2008 Award Selection Committee, Association for Budgeting and Financial Management.**

INDIANA UNIVERSITY SERVICE ACTIVITIES

Member, University Faculty Council, 2004-2007. Substitute member (with full voting powers) for elected members on sabbatical leave, 2004-05. Permanent elected member 2005-2007.

Co-Chair, University Finance and Facilities Committee, 2005-2007. Meet regularly with President Adam Herbert and Vice President for Finance Judy Palmer to provide advice and counsel on matters pertaining to the IU finances.

Member, Bloomington Faculty Council, 2004-2007. Substitute member (with full voting powers) for elected members on sabbatical leave. Permanent elected member 2005-2007.

INDIANA UNIVERSITY SERVICE ACTIVITIES, cont.

Member, Agenda Committee of the Bloomington Faculty Council, 2005-2007. Elected by members of the faculty council to serve as a member of the seven-member executive committee of the faculty council. Meet weekly as a full committee, and biweekly with the Chancellor, in support of the IU-Bloomington system of faculty governance.

Member, Nominating Committee of the Bloomington Faculty Council, 2005-06. Elected by members of the faculty council to serve on the seven-member nominating committee of the council. Meet as often as necessary to ensure that the standing faculty committees have qualified chairs and full, robust membership.

Co-Chair, IU-Bloomington Budgetary Affairs Committee, 2003-2007; Member, 1999-2007. Conducted meetings with deans and associate deans on Bloomington campus to review budget proposals and make recommendations to Chancellors Ken Gros-Louis and Sharon Brehm, and budget chiefs Maynard Thompson and Neil Theobald regarding, among other things, use of the chancellor's discretionary funds, possible revisions to the university's Responsibility Centered Management (RCM) System, *PeopleSoft* implementation, impacts of student athletic fees, financial consequences of the merger of the School of Informatics and the Department of Computer Science, and impact of impending retirements under the "18/20" retirement program.

Member, IU-Bloomington Capital Priorities Committee, 2004-2007. (4-year term.) Appointed by the Bloomington Faculty Council president.

Member, Bloomington Chancellor and Senior Vice President for Academic Affairs Search and Screen Committee, 2004-05, 2005-06. At the request of IU President Adam Herbert, I currently serve on a cross-campus committee to solicit and screen applications for the position vacated by the retirement of Chancellor Kenneth R. R. Gros Louis.

Member, Health Care Commission, 2003-2007. Appointed a member of this system-wide body, whose purpose is to advise the Vice President for Human Resources in the consideration of revisions to the health care program for employees and retirees.

Member, Committee on Admissions, Russian and East European Institute (RREI), Indiana University, 2004-2007. At the request of REEI director, I serve on a multi-disciplinary committee to screen REEI graduate applicants for Foreign Language and Area Studies (FLAS) Fellowship applicants.

Member, Task Force on Student Athletics Fees, Spring 2004. Appointed by IUB Chancellor Ken Gros Louis to assist Associate Dean Kurt Zorn to review proposals to restore financial solvency to the IU Department of Athletics, and to recommend alternatives to the imposition of a new student athletics fee.

INDIANA UNIVERSITY SERVICE ACTIVITIES, cont.

Member, School of Informatics/Computer Science Merger Committee, Spring 2004. Appointed by IUB Chancellor Ken Gros Louis to review the financial implications of the pending merger of the School of Informatics and the Department of Computer Science.

Member, Search Committee: Vice Chancellor for Finance and Administration, 2001-2002. At the request of Chancellor Sharon Brehm, I served on a multi-disciplinary cross-campus committee to solicit and screen applications for the position vacated by the retirement of Vice Chancellor Maynard Thompson.

Member, Resource Allocation Committee, 2001-02. At the request of the Faculty Council President, I served as a member of an *ad hoc* group whose purpose was to advise the Director of Admissions on financial and other issues related to the merger of the Office of the Registrar and Enrollment Services.

Member, BFC Subcommittee on PeopleSoft Implementation, 2001-02. At the request of the Faculty Council President, I served as a member of an *ad hoc* committee to advise the Director of Admissions and IUB Chancellor Sharon Brehm regarding financial and general project management issues related to implementation of the PeopleSoft system.

SERVICE TO THE UNCC COLLEGE OF LIBERAL ARTS & SCIENCES

Member, Steering Committee, Center for the Study of the New South, 2011-2013.

Participant, CLAS New Logo Focus Group, Fall 2008.

Participant, Crossroads UNCC Scenario Development Group, Fall 2008.

Panelist, Provost Retreat on Incipient Bias in Promotion & Tenure Cases, Feb. 2, 2009.

Affiliated Faculty, International Studies Program, 2008-2013.

Member of Advisory Board, Army ROTC Program, 49er Battalion, 2008-2013.

SERVICE TO THE INDIANA UNIVERSITY SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIR (SPEA)

Convener, SPEA Global Initiatives (SGI), 2005-2007.

Member, SPEA Policy Committee, 2005-2007.

Member, Business/SPEA Library Committee, 1998-1999, 2001-2007.

Member, SPEA New Building Committee, 2004-2007.

Member, Globalization Implementation Steering Committee, 2001-2007.

Member, International Initiatives Oversight Committee, 2002-2007.

Member, Undergraduate Policy Committee, 2001-2007.

Member, Graduate Curriculum Committee, 2001-2007.

Member, Public Management/Governance Search and Screen Committee, 2004-05.

Member, Awards Committee, 2004-06.

Member, Budgetary Affairs Committee, 2003-04; 2005-06.

Member, M.P.A. Revision Committee, 2003.

SERVICE TO THE INDIANA UNIVERSITY SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIR (SPEA) – Continued.

- Member, Executive Education Committee, 1999-2000.*
- Member, Student Affairs Committee, 1998-99.*
- Member, Ph.D. Policy Committee – Public Affairs, 2000-2007.*
- Member, Ad Hoc Undergraduate Class Size Committee, 2000-01.*
- Member, Colloquium Committee, 1999-2000.*
- Member, Ph.D. Policy Committee – Public Policy, 1998-2000.*
- Member, Ad Hoc Committee on Nonprofit Web-based Instruction, 2000-2002.*
- Faculty Sponsor, Professor Sergiy Slukhai, International Fulbright Scholar, Kyiv Shevchenko National University, Kyiv, Ukraine, Visiting SPEA 2000-2001.*

SERVICE TO THE PROFESSION

- *Member, Special Review Committee, “Certificate of Achievement for Excellence in Financial Reporting,” Government Finance Officers Association, Chicago, Illinois, 2002-present.*
- *External Evaluator/Consultant, Center for Russian and East European Studies, University of Kansas, Lawrence, Kansas. Project evaluator for a U.S. State Department Partnership Grant with Ivan Franko University, L’viv, Ukraine, 2004-07.*
- *Instructor, Financial Planning and Multi-Year Budgeting, Government Finance Officers Association, National Training Seminar, Long Beach, California, January 12-13, 2005.*
- *Instructor, Financial Planning and Multi-Year Budgeting, Government Finance Officers Association, National Training Seminar, Minneapolis, Minnesota, August 23-24, 2005.*
- *Member, Executive Committee, New England Political Science Association, 1995-97.*
- *Member, Program Committee, Section Chair for Russia and Eastern Europe. New England Political Science Association Annual Conference, 1997.*
- *Member, Program Committee, Section Chair for Comparative Politics. New England Political Science Association Annual Conference, 1998.*
- *Symposium Editor, Policy and Management Review issue on “Policy Reform in Transition Societies,” Winter 1999. (Roy Shin, editor-in-chief.)*

- **Member, Editorial Board, *International Economic Policy***, Published jointly by the Kiev National Economics University, Ukraine, and Carleton University, Canada. 2003-present.
- **Member, Editorial Board, *Journal of Public Budgeting, Accounting and Financial Management***. 2008-present.
- **Member**, Aaron Wildavsky 2008 Award Selection Committee, Association for Budgeting and Financial Management.

GRANTS, FELLOWSHIPS, AND AWARDS

Syracuse University Fellow, 1986-89. Granted full tuition remission and living stipend. Renewed twice. [Note: the third year award was without precedent at The Maxwell School.]

Principal Investigator, “The Domestic Determinants of Ukrainian Foreign Policy,” National Science Foundation COBASE Travel Grant, University of Connecticut, 1997. Grant Amount: \$2,200.

Co-Principal Investigator, “Public Finance and Budget Policy in Ukraine,” Ukrainian Institute of Public Administration and Local Government, Kyiv, Ukraine. Funding organization: Eurasia Foundation. Principal Investigator: Dr. Ivan Rozpoutenko. 1995-96. Amount Awarded: \$17,400.

Co-Associate Director, United States Department of State, Bureau of Cultural and Educational Affairs Partnership Grants Totaling \$588,000 to partner with two Russian institutions: (1) the Northwest Academy of Public Administration in St. Petersburg, and (2) the Volga Region Academy of Civil Service in Saratov. Developed the budget and worked with State Department officials to gain project approval. (The two projects ran from September 2001 to August 2004.)

PROFESSIONAL AFFILIATIONS

- American Society for Public Administration (since 1978)
- American Political Science Association (since 1986)
- Government Finance Officers’ Association (since 1999)
- American Association for the Advancement of Slavic Studies (since 2003)
- North Carolina Political Science Association (2009-2012)